

	Dept.	Purpose	Project	TM Approved FY26 Year end 6/26	FY 27- 7/26 - 6/27		FIVE YEAR PLAN 7/27-6/28	7/28-6/29	7/29-6/30	7/30-6/31	7/31-6/32	7/32-6/33	7/33-6/34	7/34-6/35	7/35-6/36
					FY27	Pri.	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36
A1	ADMIN	ON-GOING	Town wide Technology CRF152	\$ 22,000											
A2	ADMIN	ON-GOING	Appraisal CRF112				\$ -	\$ -	\$ -	\$ -	\$ -				
			Subtotal	\$ 22,000	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B1	BLDG/GRN	UPGRADE	Highway Garage Maint. Bays Renovations		\$ 200,000	4	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B2	BLDG/GRN	UPGRADE	Highway Garage Wash Facility (HydroBlaster)				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B3	BLDG/GRN	ON-GOING	Contribution to Municipal Bldg CRF104	\$ 200,000	\$ 200,000	2	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
B4	BLDG/GRN	REPLCMNT	2026 WMF Truck Scale REPLCMNT	\$ 85,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B5	BLDG/GRN	REPLCMNT	HWY Winter Sand Shed Roof Replacement	\$ 50,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B6	BLDG/GRN	REPLCMNT	DPW/Fleet 10 Ton Vehicle Lift Replacement	\$ 35,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B7	BLDG/GRN	NEW	Town Hall Space Needs Study	\$ 15,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B8	BLDG/GRN	REPLCMNT	2027 Parking Lot Paving - Function Hall		\$ 125,000	3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B9	BLDG/GRN	REPLCMNT	2027 Flooring Replacement (Police Dept.)&(Town Hall)		\$ 55,000	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B10	BLDG/GRN	REPLCMNT	2027 WMF 40 yard open top DEMO containers (3)		\$ 27,000	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B11	BLDG/GRN	NEW	2027 WMF Compactor Area Reconst. (Survey, Engr., Permitting)		\$ 200,000	3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B12	BLDG/GRN	NEW	2028 WMF Compactor Area Reconst. (Construction phase)				1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B13	BLDG/GRN	REPLCMNT	2028 Facilities Parking Lot Pavement reconstruction				\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B14	BLDG/GRN	REPLCMNT	2028 Flooring (DPW Office Area)				15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B15	BLDG/GRN	REPLCMNT	2028 PSB Window Repair (Weather stripping)				60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B16	BLDG/GRN	REPLCMNT	2029 PSB HVAC Condensers replacement				\$ -	75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B17	BLDG/GRN	REPLCMNT	2030 Function Hall Flooring, sign, window replacement				\$ -	\$ -	125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
B18	BLDG/GRN	REPLCMNT	2031 Paint-Recreation Ext. wood and trim, Town Hall Bathrooms				\$ -	\$ -	\$ -	35,000	\$ -	\$ -	\$ -	\$ -	\$ -
B19	BLDG/GRN	REPLCMNT	2032 Floors: PSB VCT Flooring replacement				\$ -	\$ -	\$ -	\$ -	50,000	\$ -	\$ -	\$ -	\$ -
B20	BLDG/GRN	REPLCMNT	2032 Roofing: WMF Metal Roof Replacemetn				\$ -	\$ -	\$ -	\$ -	30,000	\$ -	\$ -	\$ -	\$ -
B21	BLDG/GRN	REPLCMNT	2032 Siding: DPW Garage and Salt Shed replacement				\$ -	\$ -	\$ -	\$ -	70,000	\$ -	\$ -	\$ -	\$ -
B22	BLDG/GRN	REPLCMNT	2032 Paint: Town Hall Interior				\$ -	\$ -	\$ -	\$ -	10,000	\$ -	\$ -	\$ -	\$ -
B23	BLDG/GRN	REPLCMNT	2033 Siding: DPW Sand Shed replacement				\$ -	\$ -	\$ -	\$ -	\$ -	25,000	\$ -	\$ -	\$ -
B24	BLDG/GRN	REPLCMNT	2034 Function Hall Heating System Upgrade				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000	\$ -	\$ -
B25	BLDG/GRN	REPLCMNT	2034 Roofing: Recreation Bldg replacement				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000	\$ -	\$ -
B26	BLDG/GRN	REPLCMNT	2035 Roofing: Town Hall replacement				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000	\$ -
B27	BLDG/GRN	REPLCMNT	2036 WMF Waste Oil Furnace replacement				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
B28	BLDG/GRN	REPLCMNT	2036 Lighting: PSB LED Lighting upgrades				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	40,000
B29	BLDG/GRN	REPLCMNT	2036 Siding: Town hall Replacement				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	45,000
B30	BLDG/GRN	REPLCMNT	2036 Paint: PSB Apparatus Bay and Sally Port				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	40,000
			Subtotal	\$ 385,000	\$ 807,000		\$ 2,045,000	\$ 475,000	\$ 525,000	\$ 235,000	\$ 360,000	\$ 225,000	\$ 230,000	\$ 275,000	\$ 335,000
D1	DPW	ANNUAL	Contribution to Road Improvement CR156	\$ 1,300,000	\$ 1,300,000	2	\$ 1,300,000	\$ 600,000	\$ 750,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
D2	DPW	ON-GOING	Contribution to Bridge Repair / Maint. CR164	\$ 92,051			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D3	DPW	ON-GOING	Contribution to Roads CRF156				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D4	DPW	ON-GOING	Contribution to DPW Equipment CRF102		\$ 350,000	2	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000
D5	DPW	REPLCMNT	2026 3500 1-Ton Platform Dump Body w/Plow & Sander (Trk#11)	\$ 110,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D6	DPW	NEW	Columbarium		\$ 150,000	3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D7	DPW	REPLCMNT	2026 5500 Platform Bucket Truck (Trk#20)		\$ 150,000	3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D8	DPW	REPLCMNT	2027 47 K Dump Truck w/Plow, Wing & Sander (Trk#9)		\$ 200,000	2		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D9	DPW	REPLCMNT	2027 Zero Turn Mower Replacements (2)		\$ 24,000	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D10	DPW	REPLCMNT	2028 3500 1-Ton Utility Body w/Plow & Sander (Trk#3)				110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D11	DPW	REPLCMNT	2028 1500 Crew Cab Utility Body (Trk#19)				100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D12	DPW	REPLCMNT	2029 6-Ton Trailer (EQ#41)				\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D13	DPW	REPLCMNT	2029 NITCO Forklift (EQ#36) WMF				\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D14	DPW	REPLCMNT	2030 3500 1-Ton Utility Body w/Plow & Sander (Trk#1)				\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D15	DPW	REPLCMNT	2030 Motor Grader (EQ#23)				\$ -	\$ -	\$ -	500,000	\$ -	\$ -	\$ -	\$ -	\$ -
D16	DPW	REPLCMNT	2030 HWY Loader (Eq#14)				\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D17	DPW	REPLCMNT	2030 19.5K GVW Dump with Plow, Wing, & Sander (Trk#15)				\$ -	\$ -	200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
D18	DPW	REPLCMNT	2032 3500 1-ton pickup w plow/sander (Trk#4)				\$ -	\$ -	\$ -	\$ -	100,000	\$ -	\$ -	\$ -	\$ -
D19	DPW	REPLCMNT	2032 19.5K GVW Dump w/ plow, wing, sander (Trk#5)				\$ -	\$ -	\$ -	\$ -	160,000	\$ -	\$ -	\$ -	\$ -
D20	DPW	REPLCMNT	2032 47K GVW Dump w/plow, wing, sander (Trk#6)				\$ -	\$ -	\$ -	\$ -	200,000	\$ -	\$ -	\$ -	\$ -
D21	DPW	REPLCMNT	2032 3500 1-ton pickup w/plow (Trk#8)				\$ -	\$ -	\$ -	\$ -	100,000	\$ -	\$ -	\$ -	\$ -
D22	DPW	REPLCMNT	2033 Chrysler Pacifica Touring L AWD Van (Trk#18)				\$ -	\$ -	\$ -	\$ -	\$ -	47,000	\$ -	\$ -	\$ -
D23	DPW	REPLCMNT	2033 47K GVW Dump w/plow, wing, sander (Trk#7)				\$ -	\$ -	\$ -	\$ -	\$ -	200,000	\$ -	\$ -	\$ -
D24	DPW	REPLCMNT	2034 19.5K GVW Dump w/plow, wing, sander (Trk#2)				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000	\$ -	\$ -
D25	DPW	REPLCMNT	2034 47K GVW Dump w/plow, wing, sander (Trk#10)				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000	\$ -	\$ -
D26	DPW	REPLCMNT	2034 Bandit Intimidator 15XP wood chipper				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	47,500	\$ -	\$ -
D27	DPW	REPLCMNT	2035 3500 1-ton platform Dump Body w/plow, sander(Trk#11)				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	105,000	\$ -
D28	DPW	REPLCMNT	2035 Cat 62D Skid Steer (Equ#16)				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000	\$ -
			Subtotal	\$ 1,502,051	\$ 2,174,000		\$ 1,860,000	\$ 1,115,000	\$ 1,600,000	\$ 1,850,000	\$ 1,910,000	\$ 1,547,000	\$ 1,657,500	\$ 1,405,000	\$ 1,250,000
F1	FIRE	ON-GOING	Contribution to Fire Fighting Equipment CR106 Trust Fund	\$ 350,000	\$ 150,000	2	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
F2	FIRE	ON-GOING	Contribution to Ambulance Services Contingency Fund CR162	\$ 70,000	\$ 47,000	4	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000
F3	FIRE	REPLCMNT	2025 Replace Chief's Vehicle				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F4	FIRE	REPLCMNT	2025 Replace Engine 4				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F5	FIRE	REPLCMNT	Repair Boat 1 Engine Damage	\$ 50,000						\$ -					
F6	FIRE	NEW	2026 Storage Pole Barn	\$ 75,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F7	FIRE	REPLCMNT	2027 Optimus 360 Joystick Control System & Garmin Echomap Ultra				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	Dept.	Purpose	Project	TM Approved FY26 Year end 6/26	FY 27- 7/26 - 6/27		FIVE YEAR PLAN 7/27-6/28	7/28-6/29	7/29-6/30	7/30-6/31	7/31-6/32	7/32-6/33	7/33-6/34	7/34-6/35	7/35-6/36
					FY27	Pri.	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36
F8	FIRE	REPLCMNT	2027 Replace Boat 2		\$ 40,000	1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F9	FIRE	NEW	2028 Cistern & Pump PSB				\$ 81,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F10	FIRE	NEW	2029 Rescue 3 Replacement				\$ -	\$ 127,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F11	FIRE	NEW	2029 First Responder Medical Vehicle				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F12	FIRE	REPLCMNT	2030 Replace Engine 1	\$ 1,350,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F13	FIRE	NEW	2030 Turnout Gear Washer				\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F14	FIRE	NEW	2031 Radio Propagation Study & vehicular/fixed sites repeaters				\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ -	\$ -	\$ -	\$ -
F15	FIRE	On-going	Dry Hydrant CRF 116 Contribution	\$ 7,500			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F16	FIRE	NEW	2032 Base and Mobile Radios (16)				\$ -	\$ -	\$ -	\$ -	\$ 72,000	\$ -	\$ -	\$ -	\$ -
F17	FIRE	NEW	2033 ZOLL Cardiac Monitors (2)				\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,000	\$ -	\$ -	\$ -
F18	FIRE	NEW	2034 Rescue 2 Replacement				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ -	\$ -
F19	FIRE	NEW	2034 Hovercraft Replacement				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 211,000	\$ -	\$ -
F20	FIRE	NEW	2035 Forestry 1 Replacement				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -
F21	FIRE	NEW	2036 Stair Chairs				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,000
			Subtotal	\$ 1,902,500	\$ 237,000		\$ 278,000	\$ 324,000	\$ 222,000	\$ 281,000	\$ 269,000	\$ 348,000	\$ 594,000	\$ 322,000	\$ 254,000
G1	CONSERVATION		NO NEW SUBMISSION				\$ -	\$ -	\$ -	\$ -	\$ -				
G2	HERITAGE		Contribution to Heritage CRF110	\$ 25,000			\$ -	\$ -	\$ -	\$ -	\$ -				
G3	MILFOIL		Contribution to Milfoil Control CRF140	\$ 100,000	\$ 50,000	1	\$ -	\$ -	\$ -	\$ -	\$ -				
G4	MILFOIL		Milfoil Annual Expense		\$ 75,000	1	\$ -	\$ -	\$ -	\$ -	\$ -				
			Subtotal	\$ 125,000	\$ 125,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P1	POLICE	NEW	Contribution to NEW Police Equipment CRF160 (Cruiser)	\$ 25,000	\$ 50,000	1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P2	POLICE	NEW	Public Safety Uniform Sierra Responder Drone				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P3	POLICE	REPLCMNT	Replace 2016 Interceptor Sedan Car 162		\$ 90,000	1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P4	POLICE	REPLCMNT	Replace 2017 F150 Pickup Car 171		\$ 90,000	1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P5	POLICE	REPLCMNT	Replace 2018 Ford Interceptor Utility	\$ 85,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P6	POLICE	REPLCMNT	Replace 2018 Ford Interceptor Utility	\$ 85,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P7	POLICE	REPLCMNT	Replace 2021 Ford Interceptor Utility				\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P8	POLICE	REPLCMNT	Replace 2021 Ford Interceptor Utility				\$ -	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P9	POLICE	REPLCMNT	Replace 2021 Ford Interceptor Utility				\$ -	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P10	POLICE	REPLCMNT	Replace 2024 Ford Interceptor Utility				\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P11	POLICE	REPLCMNT	Replace 2025 Ford Interceptor Utility				\$ -	\$ -	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ -
P12	POLICE	REPLCMNT	Replace 2025 Ford Interceptor Utility				\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -
P13	POLICE	REPLCMNT	Replace 20 Portable Radios	\$ 75,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P14	POLICE	REPLCMNT	Replace Dispatch Radios		\$ 35,000	1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P15	POLICE	REPLCMNT	Replace 10 shotguns		\$ 13,500	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P16	POLICE	NEW	Public Safety Drone		\$ 17,500	1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal	\$ 270,000	\$ 296,000		\$ 95,000	\$ 190,000	\$ 100,000	\$ 105,000	\$ 110,000	\$ -	\$ -	\$ -	\$ -
R1	REC	ON-GOING	Phase III Moultonborough Neck Pathway				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
R2	REC	MODIFY	2025 States Landing Phase 6 - Playground Equipment				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
R3	REC	NEW	Bathroom improvements - Long Island Beach				\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
R4	REC	NEW	Tennis Court/Basketball Court Repairs - Kraine Meadow Park		\$ 30,000	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
R5	REC	MODIFY	Ice Rink - Roof & Maintenance Shed Improvements				\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal	\$ -	\$ 30,000		\$ 900,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S1	SCHOOL	REPLCMNT	Tranche #1 Replace Boilers at Academy				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S2	SCHOOL	REPLCMNT	Update Cabling - MA & MCS	\$ 575,000			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S3	SCHOOL	REPLCMNT	Paving at MSC				\$ 390,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S4	SCHOOL	REPLCMNT	Replace MCS Upper Parking Lot Stairs		100,000	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S5	SCHOOL	REPLCMNT	MA Field Irrigation				\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S6	SCHOOL	REPLCMNT	Replace Lift				\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S7	SCHOOL	REPLCMNT	Replace Tractor				\$ 52,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S8	SCHOOL	REPLCMNT	Replace School Truck with plow		75,000	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S9	SCHOOL	REPLCMNT	Resurface MA outdoor track				\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S10	SCHOOL	REPLCMNT	Roof replacement - Auditorium and SAU Office				\$ -	\$ -	\$ 694,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
S11	SCHOOL	ON-GOING	Tranche #2 Bond Payment - School Bldg Renovations - Bond \$8,153,211	\$ 851,659	\$ 826,690	6	\$ 801,720	\$ 776,750	\$ 751,781	\$ 726,811	\$ 701,842	\$ 676,872	\$ 676,872	\$ 676,872	\$ 676,872
S12	SCHOOL	REPLCMNT	Tranche #3 Gross Estimated Cost - prior to financing. - Bond \$7,583,498				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 750,000	\$ 700,000
S13	SCHOOL	ON-GOING	Update MA Locker Rooms -Shelter				\$ -	\$ -	\$ -	\$ 1,225,000	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal	\$ 1,426,659	\$ 1,001,690		\$ 1,538,720	\$ 776,750	\$ 1,795,981	\$ 1,951,811	\$ 701,842	\$ 676,872	\$ 851,872	\$ 1,426,872	\$ 1,376,872
L1	LIBRARY	ON-GOING	Contribution to Library CRF159	\$ 68,000	\$ 100,000	2	\$ 100,000	\$ 75,000	\$ 75,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
L2	LIBRARY	REPLCMNT	Bathroom renovations		\$ 58,000	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L3	LIBRARY	REPLCMNT	Roof replacement (2006) (20-30 years)		\$ -		\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L4	LIBRARY	REPLCMNT	Roof repairs		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -
L5	LIBRARY	REPLCMNT	Well pump new building (20 years)		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L6	LIBRARY	REPLCMNT	Well pump old building (2024) (20 years)		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L7	LIBRARY	REPLCMNT	Water Filtration		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L8	LIBRARY	REPLCMNT	Pressue tank old building (2024) (5 years)		\$ -		\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L9	LIBRARY	REPLCMNT	Pressue tank new building boiler room (2024) (5 years)		\$ -		\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L10	LIBRARY	REPLCMNT	Pressure tank new building basement stacks (2024) (5 years)		\$ -		\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L11	LIBRARY	REPLCMNT	Hot Water Heater new building (2024)		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L12	LIBRARY	REPLCMNT	Carpet replacement		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L13	LIBRARY	REPLCMNT	Program room floor replacement		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L14	LIBRARY	REPLCMNT	Flooring (other) replacement		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
L15	LIBRARY	REPLCMNT	Entrance doors and openers replacement (30 years)		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000
L16	LIBRARY	REPLCMNT	Boiler old basement (2006) (20 years)		\$ -		\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

[illegible]

Table 1

	Capital Expenditures by Source of Funds voted at Town Meeting... Plus Tax Impact						
\$ in 000	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	
	FY22 (18 mos)	FY23	FY24	FY25	FY26	FY27 "Plan"	
Capital Reserve Funds Transfers	1,571	557	180		1,735		
Grants...Highway block grant		187		180	160		
Bequest				172			
Unassigned Fund Bal. Used for Capital	1,049			1,018	625		
Taxation - Town		1,821	2,243	3,373	2,330		TGT=Less than \$2,500K
Taxation - Schools				1,060			
Taxation - Schools Long term Debt repayment				195	851		
Total	2,620	2,565	2,423	5,998	5,701		
Tax Levy ASSESSED Valuation	3,943,561	4,892,023	5,645,539	6,409,843	6,947,506	EST = 7,300,000	
Tax Rate Impact						Est. 5 % growth	
Town	0	0.52	0.43	0.53	0.34	TGT= less than 0.34	
Schools (Includes debt)	0	0	0	0.20	0.12		
Total Cents per 000 Val.	0	0.52	0.43	0.73	0.46		
Unassigned Impact	0.26			0.16	0.09		
Capital Reserve Funds Usage Impact	0.40	0.11	0.03	0	0.25		
Tax Levy numbers from Annual reports. Allocations based on Town Meeting Voted and Approved Expenditures							
Expense to drive tax rate .01 cents	39436	48920	56455	64098	69475	73000	
FVM 9/14/25							

Table 1

				TOTAL PROPOSED	Priority Code TEAM	Recomm	SAU	NO	Defer	Tax	Grant	Bequest
1 Police	Replace 2016 Interceptor Sedan Car 162			90,000	1	X				90,000		
2 Police	Replace 2017 F150 Pickup Car 171			90,000	1	X				90,000		
3 Milfoil	Milfoil Annual Expense			75,000	1	X						
4 Police	Contribution to Police Equipment CRF160 (Cruiser)			50,000	1	X				50,000		
5 Milfoil	Contribution to Milfoil Control CRF140			50,000	1	X				50,000		
6 Fire	2027 Replace Boat 2			40,000	1	X						
7 Police	Replace Dispatch Radios			35,000	1	X						
8 Police	Public Safety Drone			17,500	1	X				17,500		
9 DPW	Contribution to Road Improvement CR156			1,300,000	2	X			117,000	840,000	160,000	
10 DPW	Contribution to DPW Equipment CRF102			350,000	2	X				350,000		
11 Bldg/Grds	Contribution to Municipal Bldg Fund CR104			200,000	2	X				200,000		
12 DPW	2027 47 K Dump Truck w/PLOW, Wing & Sander (Trk#9)			200,000	2			X	200,000			
13 Fire	Contribution to Fire Fighting Equipment CRF106			150,000	2	X				150,000		
14 Schools	Replace MCS Upper Parking Lot Stairs			100,000	2		X					
15 Library	Contribution to Library CRF159			100,000	2	X				100,000		
16 Schools	Replace School Truck with plow			75,000	2		X					
17 Library	Generator (20 years)			64,000	2	X						
18 Library	Bathroom renovations			58,000	2	X						
19 Bldg/Grds	2027 Flooring Replacement (Police Dept.)&(Town Hall)			55,000	2	X						
20 Recreation	Tennis Court/Basketball Court Repairs - Kraine Meadow Park			30,000	2	X						
21 Bldg/Grds	2027 WMF 40 yard open top DEMO containers (3)			27,000	2			X	27,000			
22 DPW	2027 Zero Turn Mower Replacements (2)			24,000	2	X				24,000		
23 Library	AC unit and condenser old building 1 (2023) (15 years)			18,000	2	X						
24 Police	Replace 10 shotguns			13,500	2	X				13,500		
25 DPW	Columbarium			150,000	3			X	150,000			
26 Bldg/Grds	2027 WMF Compactor Area Reconst. (Survey, Engr., Permitting)			200,000	3			X	200,000			
27 DPW	2026 5500 Platform Bucket Truck (Trk#20)			150,000	3	X				100,000		
28 Bldg/Grds	2027 Parking Lot Paving - Function Hall			125,000	3			X	125,000			
29 Bldg/Grds	Highway Garage Maint. Bays Renovations			200,000	4			X	200,000			
30 Fire	Contribution to Ambulance Services Contingency Fund CR162			47,000	4			X	47,000			
31 Schools	Bond Repayment - Tranche #2 (\$8.2M bond)			826,690	6		X			826,690		
-3 Less Schools												
28 Net Town		3,909,000										
8 Cap. Reserve		1,787,000										
20 Requested			TOTAL	4,910,690		21	3	7	1,066,000	2,901,690	160,000	0
			Town	3,909,000		2,960,000		Defer 2	Town	2,075,000		
	Priority Code 1= Urgent (cannot be delayed: needed immediately for health/safety)							Net 5	Schools	826,690		4,910,690
	Priority Code 2= Necessary (needed within 3 years to maintain basic level & quality of service)											
	Priority Code 3= Desirable (needed within 4-6 years to improve quality or level of service)					2,960,000						
	Priority Code 4= Deferrable (can be placed on hold until after 6 year scope but supports community needs)											
	Priority Code 5= Premature (needs more research, planning, and coordination)											
	Priority Code 6= Prior Approved Capital Expense (lease/bond payment)											
			Recommend	2,960,000		CR Additions	1,740,000					
			NO	949,000								
			SAU	1,001,690								
				4,910,690								

CFR Exp.	Unassigned	Lease	Zero Check
			0
			0
75,000	CR140		0
			0
			0
40,000	CR106		0
35,000	CR120		0
			0
183,000	CR156		0
			0
			0
			0
			0
	100,000		0
			0
	75,000		0
64,000	CR159		0
58,000	CR159		0
55,000	CR104		0
30,000	CR104		0
			0
			0
18,000	CR159		0
			0
			0
			0
50,000	CR102		0
			0
			0
			0
			0
608,000	175,000	0	0
7,300,000			
0.28			
0.11			
0.40			

Table 1

	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36
CR106 FIRE Equip.											
Sept. Balance	1357	257	367	436	459	584	650	728	727	480	505
Annual Infusion		150	150	150	150	150	150	150	150	150	150
Available Bal.	1357	407	517	586	609	734	800	878	877	630	655
Committed FY26	(1100)										
Planned Expenditures		40	81	127	25	84	72	151	397	125	57
FY End Balance	257	367	436	459	584	650	728	727	480	505	598
CR102 DPW Equip.											
Sept. Balance	246	171	471	611	796	646	496	286	244	494	589
Annual Infusion		350	350	350	350	350	350	300	250	250	250
Available Bal.	246	521	821	961	1146	996	846	586	494	744	839
Committed FY26	(75)										
Planned Expenditures		50	210	165	500	500	560	247	407	155	0
FY End Balance	171	471	611	796	646	496	286	339	494	589	839
CR104 Maint of Bldgs											
Sept. Balance	989	839	954	509	434	309	474	514	689	859	984
Annual Infusion		200	200	200	200	200	200	200	200	200	200
Available Bal.	989	1039	1154	709	634	509	674	714	889	1059	1184
Committed FY26	(150)										
Planned Expenditures		85	645	275	325	35	160	25	30	75	135
BOND ???											
FY End Balance	839	954	509	434	309	474	514	689	859	984	1049
CR159 Library Bldg. Maint.											
Sept. Balance	113	113	73	29	54	53	83	113	143	135	165
Annual Infusion		100	100	75	75	30	30	30	30	30	30
Available Bal.	113	213	173	104	129	83	113	143	173	165	195
Committed FY26											
Planned Expenditures		140	144	50	76	0	0	0	38	0	9
BOND											
FY End Balance	113	73	29	54	53	83	113	143	135	165	186
Transfer Sta Reconst.											
Planned Expend.		200	1200								
BOND		1400									
Bond Repayment			200	200	200	200	200	200	200	200	200

Table 1

				TOTAL PROPOSED	Priority Code TEAM	Defer	Tax	Grant	Bequest	CFR	Unassigned	Lease
Police	Contribution to Police Equipment CRF160 (Cruiser)			50,000	1		50,000					
Police	Replace 2016 Interceptor Sedan Car 162			90,000	1		90,000					
Police	Replace 2017 F150 Pickup Car 171			90,000	1		90,000					
Police	Replace Dispatch Radios			35,000	1					35,000	CR120	
Police	Replace 10 shotguns			13,500	2		13,500					
Police	Public Safety Drone			17,500	1		17,500					
Fire	Contribution to Fire Fighting Equipment CRF106			150,000	2		150,000					
Fire	Contribution to Ambulance Services Contingency Fund CR162			47,000	4	47,000						
Fire	2027 Replace Boat 2			40,000	1					40,000	CR106	
Bldg/Grds	Contribution to Municipal Bldg Fund CR104			200,000	2		200,000					
Bldg/Grds	Highway Garage Maint. Bays Renovations			200,000	4	200,000						
Bldg/Grds	2027 Parking Lot Paving - Function Hall			125,000	3	125,000						
Bldg/Grds	2027 Flooring Replacement (Police Dept.)&(Town Hall)			55,000	2					55,000	CR104	
Bldg/Grds	2027 WMF 40 yard open top DEMO containers (3)			27,000	2	27,000						
Bldg/Grds	2027 WMF Compactor Area Reconst. (Survey, Engr., Permitting)			200,000	3	200,000						
DPW	Contribution to DPW Equipment CRF102			350,000	2		350,000					
DPW	Road Improvement Program Expenses			1,300,000	2	117,000	840,000	160,000		183,000	CR156	
DPW	Columbarium			150,000	3	150,000						
DPW	2026 5500 Platform Bucket Truck (Trk#20)			150,000	3		100,000			50,000	CR102	
DPW	2027 47 K Dump Truck w/Plow, Wing & Sander (Trk#9)			200,000	2	200,000						
DPW	2027 Zero Turn Mower Replacements (2)			24,000	2		24,000					
Recreation	Tennis Court/Basketball Court Repairs - Kraine Meadow Park			30,000	2					30,000	CR104	
Milfoil	Contribution to Milfoil Control CRF140			50,000	1		50,000					
Milfoil	Milfoil Annual Expense			75,000	1					75,000	CR140	
Schools	Bond Repayment - Tranche #2 (\$8.2M bond)			826,690	6		826,690					
Schools	Replace MCS Upper Parking Lot Stairs			100,000	2						100,000	
Schools	Replace School Truck with plow			75,000	2						75,000	
Library	Contribution to Library CRF159			100,000	2		100,000					
Library	Bathroom renovations			58,000	2					58,000	CR159	
Library	Generator (20 years)			64,000	2					64,000	CR159	
Library	AC unit and condenser old building 1 (2023) (15 years)			18,000	2					18,000	CR159	
			TOTAL	4,910,690		1,066,000	2,901,690	160,000	0	608,000	175,000	0
						Town	2,075,000					
						Schools	826,690		4,910,690			
Priority Code 1= Urgent (cannot be delayed: needed immediately for health/safety)												
Priority Code 2= Necessary (needed within 3 years to maintain basic level & quality of service)												
Priority Code 3= Desirable (needed within 4-6 years to improve quality or level of service)												
Priority Code 4= Deferrable (can be placed on hold until after 6 year scope but supports community needs)												
Priority Code 5= Premature (needs more research, planning, and coordination)												
Priority Code 6= Prior Approved Capital Expense (lease/bond payment)												

Assessed Valuation (est)	7,300,000
Tax Impact-Town	0.28
Tax Impact-Schools	0.11
Total	0.40

						2,962,000						
						947,000						
						3,909,000						

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Table 1

					Priority Code	Priority Code	Priority Code	Priority Code	Priority Code	Priority Code
				TOTAL PROPOSED	TEAM	Chuck	Peter	Cody	Fred	Mary
Police	Contribution to Police Equipment CRF160 (Cruiser)			50,000	1	1	1	2	1	1
Police	Replace 2016 Interceptor Sedan Car 162			90,000	1	1	2	2	1	1
Police	Replace 2017 F150 Pickup Car 171			90,000	1	1	2	2	1	1
Police	Replace Dispatch Radios			35,000	1	1	2	1	1	1
Police	Replace 10 shotguns			13,500	4	2	4	1	4	1
Police	Public Safety Drone			17,500	1	1	2	3	2	1
Fire	Contribution to Fire Fighting Equipment CRF106			150,000	2	1	2	2	2	2
Fire	Contribution to Ambulance Services Contingency Fund CR162			47,000	4	1	2	2		
Fire	2027 Replace Boat 2			40,000	1	3	2	2	1	1
Bldg/Grds	Contribution to Municipal Bldg Fund CR104			200,000	2	3	5	2	2	2
Bldg/Grds	Highway Garage Maint. Bays Renovations			200,000	4	4	4	4	4	4
Bldg/Grds	2027 Parking Lot Paving - Function Hall			125,000	3	3	3	3	3	3
Bldg/Grds	2027 Flooring Replacement (Police Dept.)&(Town Hall)			55,000	2	2	3	2	2	2
Bldg/Grds	2027 WMF 40 yard open top DEMO containers (3)			27,000	TBD	3	2	2	2	
Bldg/Grds	2027 WMF Compactor Area Reconst. (Survey, Engr., Permitting)			200,000	3	3	3	3	3	3
DPW	Contribution to DPW Equipment CRF102			350,000	2	2	5	2	2	2
DPW	Contribution to Road Improvement CR156			1,300,000	2	TBD	2	2	2	1/2
DPW	Road Improvement Program Expenses			1,300,000	2					
DPW	Columbarium			150,000	3	3	3	2	4	3
DPW	2026 5500 Platform Bucket Truck (Trk#20)			150,000	3	3	3	2	3	2
DPW	2027 47 K Dump Truck w/Plow, Wing & Sander (Trk#9)			200,000	2	2	2	2	2	2
DPW	2027 Zero Turn Mower Replacements (2)			24,000	2	2	2	2	2	2
Recreation	Tennis Court/Basketball Court Repairs - Kraine Meadow Park			30,000	2	2	3		4	2
Milfoil	Contribution to Milfoil Control CRF140			50,000	1	1	2		2	1
Milfoil	Milfoil Annual Expense			75,000	1					
Schools	Bond Repayment - Tranche #2 (\$8.2M bond)			826,690	6	6	6	6	6	6
Schools	Replace MCS Upper Parking Lot Stairs			100,000	2		2	2	2	
Schools	Replace School Truck with plow			75,000	2		3	2	2	
Library	Contribution to Library CRF159			100,000	2			2	2	
Library	Bathroom renovations			58,000	2	1	2	2	2	2
Library	Generator (20 years)			64,000	2	2	2	4	2	2
Library	AC unit and condenser old building 1 (2023) (15 years)			18,000	2	2	2	3	2	2
			TOTAL	6,210,690						
Priority Code 1= Urgent (cannot be delayed: needed immediately for health/safety)										
Priority Code 2= Necessary (needed within 3 years to maintain basic level & quality of service)										
Priority Code 3= Desirable (needed within 4-6 years to improve quality or level of service)										
Priority Code 4= Deferrable (can be placed on hold until after 6 year scope but supports community needs)										
Priority Code 5= Premature (needs more research, planning, and coordination)										

Priority Code 6= Prior Approved Capital Expense (lease/bond payment)							
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Table 1

Potential Capital Reserve / Expendable Trust Fund Accounts for Closure							
CR138 Communications Technology \$266K							
Originally set up to receive funds from Franchise fees and then pay for remote installations where there was no cable service.							
With advent of at least two additional fiber optic companies providing service to all residences, there is no longer a need.							
There has been no activity in four years as franchise fees no longer booked to this account.							
Recommend closure and reassign funds to CR104 - Municipal Building Fund							
CR112 Appraisal Fund \$16K							
Contract no longer back loaded. Fund unnecessary as cost is in annual budget. Will be zero balance at 6/30/2026							
Recommend closure with any residual funds to General Fund							
CR126 Lees Mills Fund \$1.3K							
Fund was to be closed in 2009 but it never happened. Balance is so low that any expense needs can be handled via normal budget process.							
See Mar 14, 2009 Town Meeting minutes - Article 13							
Recommend closure with funds to General Fund							

Table 1

[illegible]

